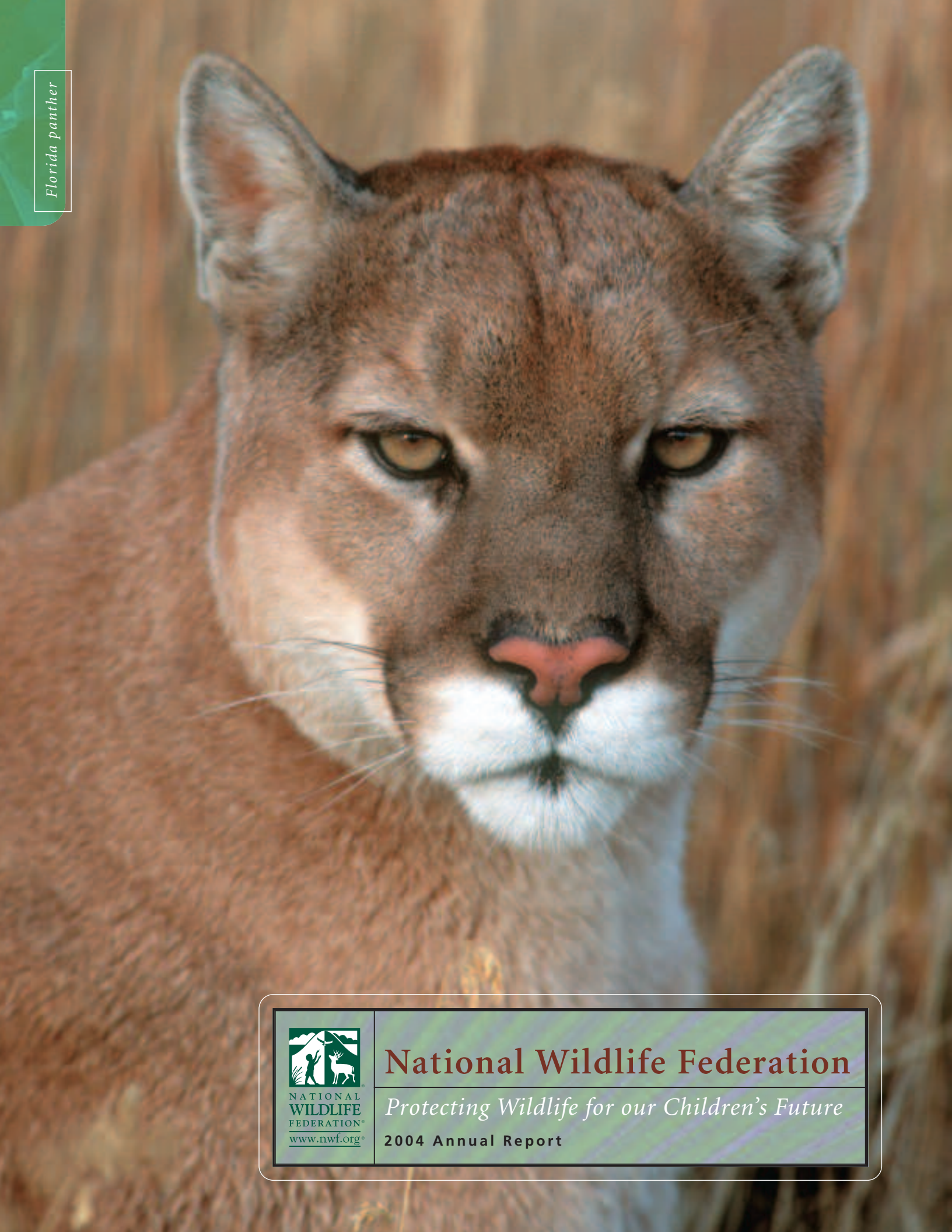


Florida panther



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## National Wildlife Federation

*Protecting Wildlife for our Children's Future*

2004 Annual Report

The mission of the  
National Wildlife  
Federation is to  
inspire Americans  
to protect wildlife  
for our children's  
future.

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*All members of the Federation's Board and Endowment Board, during fiscal year 2004, contributed financially to support NWF's programs.*

### On the Cover:

The Florida panther, a well-known symbol of the natural heritage of the southeastern United States, is on the verge of extinction. NWF is dedicated to protecting the panther population in South Florida, and eventually returning (see page 31) it to the wild in other parts of its historic range. Photo by Tom Vezo © [www.tomvezo.com](http://www.tomvezo.com)



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## For Our Children's Future

### *Message from the President and Board Chair*

Most of us who are passionate about conservation can readily recall the moment when we first discovered the magical, transformative power of nature. The first time we examined a snowflake, were soothed by a stream or turned over a rock to discover a mysterious new world. But our children, who spend little time exploring the woods, splashing through creeks or watching clouds, suffer from a disconnect with nature. If children miss these experiences, where will our future conservation stewards come from?

In an age when wildlife faces unprecedented threats of loss of habitat and harm from global warming, perhaps our most significant challenge is simply that our children are losing touch with nature. Today, most children likely...

- can identify several hundred corporate logos but cannot identify the tree in their front yard.
- can navigate the Web with ease but have never hiked through the woods.
- can name more American Idol finalists than they can name American birds.

Yet there is hope for the future of wildlife. With your help, the National Wildlife Federation will restore America's connection with nature.

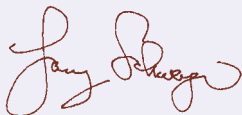
*Thanks to those of you who contributed money, time or other support to the National Wildlife Federation—we were able to claim several victories for wildlife over the past year.*

You no doubt heard about the rediscovery of the magnificent ivory-billed woodpecker in the Cache River wildlands in Arkansas. What you may not have heard, however, is that this critical bottomland wildlife habitat would have been ruined long ago through river dredging "improvements," but for the dogged work of NWF and our state affiliate, the Arkansas Wildlife Federation.

As Americans, we understand our obligation to provide wildlife with a home. We know that we have a responsibility to protect imperiled wildlife from extinction. We believe that our children deserve the opportunity to be inspired by nature's bounty.

That's why we're dedicated to reconnecting people with nature—providing hope for the future of wildlife; to protecting and restoring wildlife—our abiding drive since our founding in 1936; and to confronting global warming—the greatest ecological threat in human history.

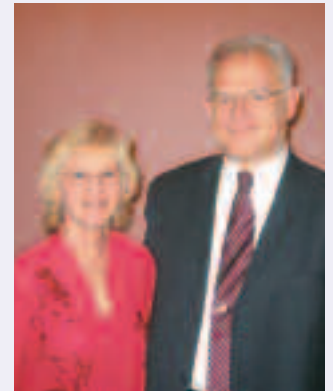
In this annual report we share with you some of our achievements from 2004. We explore new ways that NWF will work with you over the next year to meet our upcoming challenges. We hope you share our pride in the successes you will read about here. *Now, we ask for your help going forward—in whatever way you are best able—to empower the National Wildlife Federation to protect wildlife for our children's future.*



Larry Schweiger  
President & CEO



Rebecca L. Scheibelhut  
Chair, Board of Director, 2003–2005



# 69 Years of Protecting Wildlife

*At National Wildlife  
Federation, we  
envision a time  
when...*

Americans are united  
to protect wildlife.

We pass on abundant  
wildlife and wild  
places to our children.

America's drive to  
exploit natural  
resources is balanced  
by a commitment  
to conserve our  
natural heritage  
for our children.

People understand  
the profound harm  
that global warming  
is causing, and  
demand changes to  
reduce that harm.

Future generations  
have the values, skills  
and interest to be  
engaged stewards  
of the earth.





For nearly 70 years, the National Wildlife Federation (NWF) has practiced common sense conservation. We focus on three goals:

- **Connect People with Nature:** We inspire, empower and connect people to take action to conserve and restore wildlife and the natural world.
- **Protect and Restore Wildlife:** We protect and restore the habitats vital to sustaining diverse wildlife.
- **Confront Global Warming:** We work to change the forecast for wildlife by advancing solutions to global warming.

To achieve these goals, NWF relies on its nationwide network—a federation of grassroots activists and wildlife enthusiasts dedicated to protecting wildlife for our children’s future. Over the past 69 years, we have built a national coalition of members, financial supporters, affiliates and business partners who carry our message to cities and rural communities, homes and town halls, Congress and state legislatures, elementary schools and universities, courts and international venues.

Our nine regional offices and 47 affiliates around the country give us the political power and local leverage to win lasting victories for wildlife and promote conservation as an American value to inspire a new generation of conservationists. The National Wildlife Federation relies on Americans from all walks of life, of all political and religious beliefs, of all ages to advance our mission: protecting wildlife for our children’s future.





## Goal: Connecting People with Nature

*Inspiring and Empowering*

*The National Wildlife Federation will inspire, empower and connect people to take action to conserve and restore wildlife and the natural world.*

As America's leading conservation organization, the National Wildlife Federation is committed to volunteer and education programs that connect people to nature and wildlife. While we are already reaching more than 11 million people, our larger work is cut out for us.

In recent years, we see a disturbing new pattern in young people. Where children once went out to play after school, today's young people stay indoors. They are wired to email and the Internet, are watching TV and playing electronic games. Their parents may support this because they fear their children could come to harm if outside unsupervised. The result is best described by researcher and journalist Richard Louv in his new book *Last Child in the Woods* as "nature deficit disorder." Research shows that young people who are separated from contact with nature, outdoor play and wildlife will care less about conservation. Importantly, they are less likely to be physically healthy, and as creative and mentally well-adjusted.




### NWF connecting people to nature—direct impact:

*Criteria:*

- a) people are *choosing* to connect with NWF and wildlife, and/or
- b) the level of contact is more regular than incidental.

Educational readers:	2,000,000
Educational subscribers:	1,350,000
Membership:	800,000
Affiliate members:	350,000
<i>National Wildlife</i> magazine online:	400,000
Web-based readers and visitors:	6,300,000
Backyard Habitat caretakers:	100,000
Habitat training participants:	10,000
Schoolyard Habitats learners:	250,000
Campus Ecology learners:	20,000

**NWF's Direct "Connecting People" Reach 11,580,000**



"I always knew native plants were a better option for wildlife, but didn't feel confident that I could plant a native garden that looked good. The SmartYards program has transformed my yard into a beautiful oasis for local birds and butterflies and is much easier and less expensive to maintain." says one participant.

She has added her yard to the 150 area yards that are now "smarter" because of our SmartYards landscaping packages. NWF joined our affiliate, Delaware Nature Society, to offer these packages. Designed in partnership with the Christina Basin Clean Water Partnership through a grant from the Environmental Protection Agency, SmartYards uses Delaware native plant species to create sustainable habitat for wildlife, eliminate the need for chemical fertilizers and pesticides and conserve water.

## Connecting with Our Members and Supporters

NWF and our affiliates represent more than one million members—more than any other U.S. conservation organization. We keep them up-to-date on important developments in wildlife-related policy, science and education. Some of our key tools include: *National Wildlife*® magazine and *National Wildlife*® online. In 2004, we:

- ...made a special effort to reach out to our members and supporters for a *personal pledge to protect wildlife* and endangered species. Thousands responded with personal pledges and commitments.
- ...involved members in *National Wildlife Week*, a nationwide, week-long observance of the value of wildlife conservation through our NWF affiliates, our membership, our young readers and educators to encourage learning about and involvement in wildlife conservation activities.
- ...provided regular action alerts through *EnviroAction* newsletter to some 200,000 members and supporters encouraging them to weigh in on important public policy issues that affect the future of wildlife, habitats and environmental quality.

## Connecting People—One Patch at a Time

NWF's unique *Backyard Wildlife Habitat Program*™, doubled its participation in 2004. The program is making a real impact on wildlife habitat conservation by allowing participants to practice their conservation values at home. Our new online registration tool and book, *Attracting Birds, Butterflies and other Backyard Wildlife*, by NWF's David Mizejewski helped us to expand the reach of this program to 40,000 certified habitats in 2004.

Additional accomplishments in the habitat arena include:

- In 2004, our *nationwide volunteer network* grew by 900 dedicated individuals to 1,500. In all, NWF's dedicated volunteers contributed more than 200,000 hours of hard work

When asked, Jennifer Gochenaur says her greatest personal success working with the Delaware Nature Society has been learning how to build effective partnerships—a skill she put to use developing the group's signature SmartYards program, a localized version of NWF's Backyard Wildlife Habitat Program.

"There is a real need here in Delaware to educate residents about where their water comes from—to learn their watershed address and understand how their own gardening choices impact this limited resource."

Designed in partnership with the Christina Basin Clean Water Partnership through a grant from the Environmental Protection Agency, SmartYards offers unique sustainable landscaping packages to residents, free of charge, which utilize Delaware-native plant species.

"So far, we've helped transform 150 yards here in Delaware," adds Jennifer. "It's really encouraging to watch people get excited about the monarch caterpillars they see in their backyards."



**Jennifer Gochenaur**

*Associate Director,  
Delaware Nature Society*



valued at some \$400,000 to protect and restore wildlife habitats. These same volunteers conducted educational workshops, briefing and outreach to another 10,000 prospective volunteers.

- NWF's Citizen Naturalist program engages volunteers to monitor environmental and habitat conditions. Some of the species we are currently monitoring include sage grouse and eagles. Frogwatch, a co-venture with the U.S. Geological Survey, engages thousands of volunteers in evaluating the health and status of frogs and toads. Amphibian health is a significant indicator of the health of our world.

## Connecting with Children

As future stewards of our Earth, NWF is dedicated to providing quality tools that help caregivers instill conservation values in our children.

**Children's formative years**—*Ranger Rick*®, *Your Big Backyard*® and *Wild Animal Baby*® have 1.3 million subscribers and some 2 million readers. These magazines span age ranges from 2 to 12 and reach young people with inspiring pictures and informative features during the most formative times of their lives. We reach out to company sponsors for help and offer educational guides such as our popular *Ranger Rick Educator's Guide*.

**Publications' awards**—In 2004 *Ranger Rick* received the prestigious distinguished achievement award for children's features from the Association of Educational Publishers. *Your Big Backyard* and *Wild Animal Baby* are also perennial finalists and winners in the AEP awards and others.

**Greener publishing**—NWF works to make its magazines models of environmentally-smart publishing. In 2004 we went to more electronic methods of subscription recruitment through a new *Subscriber Connection* e-newsletter that now has 90,000 readers. We make sure our magazines meet the tough standards for "green" paper certification by the Forest Stewardship Council.

## Connecting to Wildlife through the Internet

More than six million people per year visit NWF online. Our NWF website, [www.nwf.org](http://www.nwf.org)®, contains thousands of carefully researched and designed pages with critical wildlife information, news, events calendars, interactive features, online training courses including the virtual Wildlife University™ and opportunities to learn about and get involved with NWF and wildlife conservation online and in person.

eNature.com® is our award-winning gateway to personal access to nature through field guides, maps, park and refuge guides, a wealth of information and exciting web features.

## Connecting Students and Educators to Nature

NWF's signature approach to education is direct. We support hands-on experiential learning and providing educators and students with direct access to wildlife habitats as being among the highest quality "learning labs" available to advance academic careers. Our specialty is encouraging habitat-based learning on the school site itself and, for students with a lack of physical access to habitats, we provide lab-like learning experiences over the Internet.



## Reaching out to Native American Tribes

“By creating outdoor classrooms, we can pass on to the next generation an appreciation for our native environment and the cycles of life, as we learn about the cultural and medicinal qualities of all living things in our region,” notes Carol Baker Olguin, Principal of the Southern Ute Indian Academy.

Educators from the Southern Ute and Ute Mountain Ute Native American tribes in Colorado have brought the Schoolyard Habitats program to two schools, the Southern Ute Indian Academy and the Ute Mountain Child Development Centers. Participation has been overwhelming. Teachers, administrators, students, volunteers and parents have worked together to build a living sanctuary of plants and wildlife native to the Four Corners region.



**Our Schoolyard Habitats® program** might be more aptly named “habitats for high-quality learning.” In 2004 NWF certified many schoolyard habitats and we now reach 2,000 of America’s schools. Our schoolyard habitats support the science education and nature learning needs of some 250,000 young people. Activities are supported by NWF’s educators guide and our award-winning Access Nature® curriculum designed to help students with accessibility limitations learn more about habitats and wildlife.

**Our online habitat program**—we call it “Happening Habitats” and it is considered by the Association of Educational Publishers to be among the top web-based learning programs in the nation. It engages students of all ages in lessons and activities that help make them more aware of the science and conservation of wildlife.

**NWF’s Wildlife University™** provides learners of all ages with the opportunity to take simple, free or low-cost courses to learn about threatened wildlife species, how to create wildlife habitats, and more. A unique NWF partnership with the College for Humanities permits us to offer higher education and continuing education credit to online learning participants.

## Connecting with Tomorrow’s Leaders

NWF has a long-standing commitment to building the next generation of conservation leaders in America and to have that leadership reflect the full diversity of backgrounds and cultures of the nation.

**The NWF Campus Ecology®** program has two main goals. First, it aims at making college campuses, including their physical plants, layouts and business operations, as environmentally smart as possible. There are more than 4,000 colleges and universities in the nation and they have a huge direct impact on the environment; many are bigger than several of America’s largest cities. The average campus also embodies unusually powerful opportunities to educate students on environmental principles just before they go into the professional work world.

**Earth Tomorrow®** is a high school-based youth program working in Anchorage, Atlanta, Detroit, Houston and Seattle. Twenty high schools and more than 15 Native American communities participate. It combines support for after-school clubs with teacher trainings, field trips, a week long residential summer institute for students, support for student-led action projects and career mentoring. Many Earth Tomorrow students take the lead on community action projects, including the creation of Schoolyard Habitat sites, ongoing restoration of wetlands in urban centers, lead testing and drinking water awareness campaigns, waste reduction and school clean-up days.

## Connecting through the Media

NWF connects with tens of millions of Americans each year through the media. Here are a few highlights for 2004:

**Hunters and Anglers Poll**—NWF commissioned a nonpartisan national survey of hunters and anglers. The survey found that sportsmen and sportswomen in the U.S. have strong views on the need for more government support of wildlife protection. Our publicity about this poll helped shape the issues discussed during the 2004 elections.



*Schoolyard Habitats program at Southern Ute Indian Academy*



## NWF's Creative Team—Connecting People to Nature

NWF's marketing and education teams collaborate on creative ways to reach the public. Here are some successes in 2004.

**Animal Planet**—We reached an agreement to create a 30-episode television series called *Backyard Habitat*. Hosted by NWF's David Mizejewski and TV personality Molly Pesce, each episode presents fun and simple ways to attract wildlife to your yard. Together, NWF and Animal Planet will teach millions of viewers the importance of creating places for wildlife. The series premieres on Animal Planet on August 15, 2005 and airs weekdays at 11:30am ET/PT.



**Wild Animal Baby DVD series**—We formed a partnership with Sunwoo Entertainment, animators of such hits as *Rugrats*, *Clifford Puppy Days* and *The Wild Thornberry's*, to create a high quality animated series based on NWF's award-winning children's publication *Wild Animal Baby*. The first DVD releases in Fall 2005.

**Yahooligans**—NWF's and Yahoo.com teamed up to offer field guides and other information for children available through Yahoo's popular kid's page which reaches many thousands of young people each month.

**Adopt a Wildlife Acre**—NWF's Wildlife Acre initiative helps alleviate conflicts between ranchers, who graze livestock on public lands, and local wildlife predators, such as grizzly bears, by purchasing livestock grazing rights and dedicating them to wildlife.

**Book Adventure/NWF partnership**—makes NWF children's publications part of a free reading motivation program for children in grades K-8 who get to create their own book lists from over 6,000 recommended titles.

**Quilt for global warming**—NWF reached out to its members online to help send a message about the importance of protecting wildlife and habitats from global warming through the sponsorship of squares in a virtual quilt for wildlife.

**The Wildlife Society Study on Global Warming Impact**—Working with NWF staff, the Wildlife Society, the nation's prestigious association of wildlife biologists, adopted a policy calling for the reduction of greenhouse gas pollution among the measures needed to confront global climate change. The group's action followed a formal scientific review it issued in 2004, led by NWF's Dr. Douglas B. Inkley, documenting the already known and anticipated adverse effects of climate change on wildlife. Nationwide publicity about the report helped the American public better understand the reality of global warming.

**Mercury Report**—In 2004, NWF released a widely-reported study on the levels of mercury we found in rain. We tailored the report to areas where mercury levels are particularly high. In the Great Lakes region, for example, rain can have mercury levels up to 31 times higher than the mercury levels the U.S. EPA considers safe. This jeopardizes the health of both people and wildlife. The *average* levels observed were eight times the EPA standard. The pollution in rain comes from mercury air pollution from coal-fired power plants and other industries.





*The National Wildlife Federation is committed to protecting and restoring habitats vital to sustaining diverse wildlife.*

## Wild Places

Big open wild places...we have so few left. Places that are untamed, breathtaking and home to an astonishing variety of wildlife are fast disappearing. These lands are the heart of our vast public landscapes. They belong to all Americans.

But increasingly, oil and gas drilling, urban sprawl, tree cutting, and now the better understood damages from global warming are throwing ecosystems out of balance. Energy development, in particular, brings with it environmental harm that is often permanent. Priceless wildlife habitat is being destroyed with roads, pipelines and drill pads to search out marginal supplies of petroleum.

The National Wildlife Federation is working hard to get permanent protection of these spectacular public lands. We believe we have an obligation to keep the “wild” in wild places.

### Saving the Last Frontier—The Arctic National Wildlife Refuge

No other place in America is wilder, more pristine or of greater value to wildlife than the Arctic National Wildlife Refuge. At least 180 bird species use the refuge, which migrate from all 50 states and four continents. The very area targeted by oil companies for drilling—the coastal plain—is the central calving ground for the Porcupine caribou herd. It also contains the most important denning habitat for polar bears in the Alaskan Arctic. It hosts wolves and grizzly bear and is the home to musk oxen, Arctic foxes and wolverines.

Since 1991, drilling proponents have unsuccessfully tried to slip their ill-fated scheme to drill the Arctic Refuge into many pieces of national legislation ranging from the budget to a Pension Security Reform bill. Thanks to our vigilance, they again lost the fight to add a provision to allow drilling as part of the Energy Policy Act of 2003.

The battle continues, and despite recent setbacks, we will take every possible action to permanently protect the Arctic Refuge’s wildlife and habitat—and the rights of the native Gwich’in people who for thousands of years have relied on the caribou for their way of life—from oil and gas exploitation.

To bolster our case, in December we released an independent poll showing that a majority of Americans oppose drilling for oil in the Arctic Refuge. According to the survey, 55 percent of Americans are against opening the Refuge to drilling, while only 38 percent favor it. The poll was commissioned by several leading conservation groups, including the National Wildlife Federation, the Wilderness Society, the Alaska Wilderness League and the Sierra Club.



Photo by William J. Pohley © wpohley@earthlink.net

*bull elk*



This “undermines any contention that the election outcome represented a mandate to drill in the Refuge,” said Larry Schweiger, NWF president. “America needs a smart energy policy, not a drilling frenzy. There are cleaner, safer, cheaper ways of meeting America’s energy needs than sacrificing the Arctic Refuge, and the public knows it.”

## Protecting the Vanishing Wild West

Montana’s Rocky Mountain Front, where the Rockies meet the Great Plains, is an American jewel. It is home to a wide array of wildlife, including grizzly bears, bighorn sheep and elk. And it was under assault.

The National Wildlife Federation and its state affiliates—particularly hunters and anglers—led the fight for environmentally-sensitive oil and gas development that wouldn’t ruin wildlife habitats. We stopped the Administration from putting energy development ahead of protecting the West’s wild places—and the Rocky Mountain Front has been saved.

In complimenting the Administration on its decision, we noted: “Let’s be clear: Environmentally sensitive oil and gas development can be an appropriate use of public lands. In fact, this year, some 6,000 drilling leases have already been approved on public lands. But drilling is an inappropriate use of America’s very best wildlife habitats.”

Unfortunately, other special wild places still face the prospect of being despoiled by oil and gas development.

The Otero Mesa and Valle Vidal in New Mexico, and Wyoming’s Red Desert, are incredible wildlife habitats that are on the fast track to drilling. The Otero Mesa, for example, encompasses more than 1.2 million acres, and is North America’s largest and wildest Chihuahuan Desert grassland remaining on public lands. Partnering with the New Mexico Wilderness Alliance, so far we have succeeded in protecting the Otero Mesa.

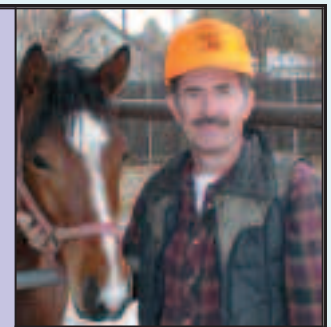
We are also working to prevent coalbed methane development in New Mexico’s treasured Valle Vidal—100,000 acres in the Carson National Forest that is full of Rocky Mountain wildlife, including mule deer, mountain lion, black bear, bald eagles and Rio Grande cutthroat trout.

Avid sportsman turned conservation activist, Oscar Simpson was tired of complaining about the rapid decline of wildlife and habitat in New Mexico and decided to spend his retirement protecting the state’s majestic landscapes. That decision launched a second career for Oscar, who is now in his third year as president of the New Mexico Wildlife Federation (NMWF).

“Like other native New Mexicans, I grew up hunting and fishing,” says Oscar. “I just couldn’t stand watching vast tracks of public land degraded and destroyed because of powerful special interests.”

A former geologist, Oscar now spends his time fighting for tougher regulation and control of the oil and gas industry and development in New Mexico. “Lawmakers aren’t looking at the long-term economic impact on New Mexico’s outdoor sporting and recreation industry—an industry that generates \$1.1 billion a year.”

Oscar says it’s the voice of sportsmen that’s been missing in the legislative and political process. That’s why he’s most proud of the work NWF has done to involve sportsmen’s groups in habitat-wildlife issues.



**Oscar Simpson**  
President, NMWF



## Growing Greener Forests in the Northeast

Within one day's travel for more than 75 million East Coast residents lies the Northern Forest, home to more than 85 species of forest-dependent mammals and birds. The forest covers more than 26 million acres—larger than Vermont and New Hampshire combined—and stretches from the northern woods of Maine into New York.

But unsustainable tree cutting threatens to devastate this unique forest. In response, the National Wildlife Federation is working in partnership with local landowners and others to protect and restore wildlife habitat, promote sound forestry and build economic opportunities.

For example, in partnership with the Vermont Family Forests Foundation and Vermont Sustainable Jobs Fund, we are developing community forestry organizations, promoting certified Vermont wood products and pioneering community-equity in forest ownership. We know that strong family forest conservation organizations can help improve forest management, and a market for local “green-certified” products can give landowners economic incentives to improve forest practices.

It's working. Corporate heavyweights that now buy sustainably grown and certified wood—when they can find it, that is—include not only The Home Depot but also furniture giants IKEA and Knoll, Inc., and the Andersen Corporation, maker of Andersen Windows.

*A new non-native species is introduced to the Great Lakes every eight months. Our new report, Ecosystem Shock: the Devastating Impacts of Invasive Species on the Great Lakes Food Web, spotlights how serious the threat of non-native species is to the region's fish and wildlife.*

## Restoring America's Great Waters

Lakes, rivers, oceans, wetlands—America's well-being, quality of life and economic future depend on their health. But today, our fragile waters face an onslaught of threats. From global warming to urban sprawl, poisons from air pollution to dams, aging sewer systems to irrigation withdrawals—our water resources are in big trouble.

### America's Inland Seas

The Great Lakes hold one-fifth of the fresh surface water on Earth. The wildest and grandest—Lake Superior—is bordered by wildlife habitat for wolves, moose, caribou and rivers that grow trout and salmon as long as your arm.

Year-in and year-out, the National Wildlife Federation leads the millions of people who want the Great Lakes protected and restored. It is not a battle for the faint of heart. The challenges are immense: filling of wetlands, pollution from airborne poisons like mercury, invasive species brought from foreign ships and urban sprawl.

We are winning this battle with clear victories and additional progress. The year ended with increased federal appropriations; a responsive Great Lakes restoration planning process that will likely last into 2006; additional supporters in Congress, the states, and the cities; and increased momentum for comprehensive action over the next several years.

### Platte River—Home of Cranes

NWF's long history of working on Platte River and whooping crane conservation issues (starting in 1970) continued through 2004. NWF continues to work alongside its Nebraska affiliate, the Nebraska Wildlife Federation, and other groups to restore the Platte River. One of the most over-appropriated rivers in the country, the Platte River has 15 major dams,



When he was a young transport pilot in 1943, Peter Wege decided he was going to do what he could to protect the environment. "On a routine flight over Pittsburgh the smog was so thick that despite the blue skies around me, I couldn't see the city below," says Peter.

Since then, Peter has dedicated his time, energy and financial resources to safeguarding nature and, over the years, has been a generous contributor to NWF. He helped to bring NWF's Schoolyard Habitats® program to more than fifty Diocese and public schools in Greater Grand Rapids and has contributed more than 1.5 million to NWF to expand the program across the country. "The earlier we can get young people thinking about the environment, the healthier they and the world will be."

The only child of Steelcase founder Peter Martin Wege, Peter started the Center for Environmental Study in his hometown of Grand Rapids, MI. He also wrote the book *Economicology*, which draws the connection between economics and ecology.

This year, Peter pledged \$5 million to NWF and the National Parks Conservation Association to mobilize the broad-based Great Lakes Restoration campaign. "No single foundation, organization, or person will restore the Great Lakes by working alone. It will take close partnerships among all who care for the Lakes."



**Peter Wege**

hundreds of small reservoirs and thousands of irrigation wells that provide municipal and industrial water supplies for about 3.5 million people, as well as irrigation water for millions of acres of farmland.

Less than half of the Platte's open, braided river channel habitat remains. Cranes have now completely abandoned more than 100 miles of the river's habitat—crowding into and competing for space in the few remaining open areas of this bottleneck on the Central Flyway.

To be actively involved in recovery efforts, NWF continues to support Whooper Watch, which is a volunteer based whooping crane monitoring and habitat improvement program. More than 60 volunteers participate in monitoring designated routes along the central Platte River for whooping cranes and/or participate in habitat improvement projects in and along the river.

## Swamping Louisiana

Along the Gulf of Mexico, the once-endless marshes of coastal Louisiana are vanishing. An area of wetlands the size of a football field disappears every 30 minutes. National Wildlife Federation is working to ensure that this morbid destruction of a sportsman's paradise is stopped and reversed.

The National Wildlife Federation is poised to engage in an historic restoration of the Louisiana coast—a collaborative effort to reconstruct marshland and shoreline habitat to protect waterfowl habitat that is of global significance. Local conservationists and many businesses and agencies already are working to save America's wetlands. NWF's national network is needed to help elevate this critical conservation challenge. Our goal: to work with the U.S. Army Corps of Engineers to develop an ecologically sound restoration plan. Over the next year we will push Congress to provide sufficient funding for the plan and craft a comprehensive funding plan. And we will mobilize conservationists across the country to support this urgent restoration effort.



## Restoring our River of Grass

Florida's Everglades are among our nation's most imperiled resources. Once a seemingly endless and healthy "river of grass," the Everglades have been reduced to half their original size by agriculture, urban sprawl and unwise water management. This year, we continued efforts in the Western Everglades to get the Corps to make restoration—not development—a priority and to monitor all wetland development permit applications. Two U.S. senators relied on our work to initiate an investigation by the General Accounting Office into wetland permitting practices of the Corps. Also, NWF led the fight to neutralize industry lobbyists and compel Florida's legislature to fund projects that will safely return sheet flows of water to the Everglades.

## Puget Sound

NWF's Western Natural Resource Center increased its commitment to restoring the health of Puget Sound in the Northwestern United States. In 2004, the Puget Sound Nearshore Ecosystem Restoration Program's executive committee selected NWF to be a member of the program's steering committee, paving the way for NWF to be an effective voice in the protection of one of the most productive, diverse, and beautiful ecosystems in the world.

NWF's recently released *State of the Sound 2004* reports on the health of Puget Sound, focusing on 15 environmental indicators that provide insight into the condition of the Sound's water and submerged lands, habitats, and species, and the threats to these resources. This report clearly outlines the challenges facing the region's inhabitants in the years ahead.

## Alaska's Princely Sound

Working in partnership with a number of groups, NWF is committed to protecting the land and waters of Alaska's Prince William Sound from poorly conceived development proposals, pollution sources and other harmful activities. This 10,000 square mile home to sea lions and humpback whales is still recovering from the devastating Exxon Valdez oil spill in 1989.

The shared vision for the Sound includes a place that is pristine, healthy, biologically and economically vibrant. To do this, NWF has worked with scientists to better understand the Sound and report to those who live near or visit it the findings and conclusions of investigations related to its health.

In 2004, NWF identified the conservation and management actions needed to protect the Sound's most important areas. This region lends hope to the prospect that good conservation measures go hand-in-hand with a prosperous economy.

## Texas Living Waters

Texas is developing plans for meeting the state's water needs for the next 50 years. Unfortunately, the planning process doesn't ensure that water will be used efficiently or that fish and wildlife—and the economic activities that depend on them—will be protected. The National Wildlife Federation is working to change that. Through NWF's Gulf States Natural Resource Center, NWF is in the midst of a campaign to engage Texans in the water-planning and water-management decisions that will shape the Texas landscape for their children and grandchildren.

Photo by Robert B. Haman © 319-848-2303



grizzly bear



## Greening the Corps of Engineers

To restore America's Great Waters, we need an army—literally. The U.S. Army Corps of Engineers—an extraordinary agency when it comes to water development projects—needs a new mandate.

Since America's founding, the Corps has built 8,500 miles of levees and floodwalls, some 500 dams and 11,000 miles of inland navigation channels. Unfortunately, despite heartening signals at the top, the Corps is largely stuck in an era when there was no wetland that could not be drained, no river or harbor that could not be dredged and no flood that could not be controlled by more and higher levees, all at taxpayer expense.

Thanks to funding from The McKnight Foundation, the National Wildlife Federation is leading a coalition to reform outdated policies that drive the Corps' work. Today, the Corps alters more environmentally sensitive landscapes and waters every year than does any other branch of the national government. Its annual budget now tops \$4 billion, with \$1.5 billion spent on nearly 500 new construction projects and \$1.7 billion devoted to operating and maintaining the vast network of completed jobs.

Imagine the possibilities if a significant portion of the Corps' funding and talent was directed to restoring our Great Waters—cleaning up polluted harbors, restoring Coastal Louisiana marshes, and redirecting ill-conceived water projects toward economically and environmentally sustainable solutions. With your help, NWF is working hard to make that vision a reality.

## Fixing the Leaky Clean Water Act

The federal Clean Water Act is the foundation for much of America's improvements in waters and wetlands protection. In 2004, NWF issued a call to arms to extend Clean Water Act protections to millions of acres of wetlands and untold numbers of streams, lakes and ponds. For 32 years, the Clean Water Act has served as one of the nation's most effective environmental laws, regulating pollution entering our rivers, lakes, streams and wetlands. But in 2003, the Administration issued new guidelines that removed federal protections from certain water bodies, giving the green light to developers to destroy these resources on a massive scale.

NWF devoted extensive resources to mobilizing our members to urge the Administration to rescind these guidelines. We also requested that all federal regulators extend protections to the full extent of the law and be fully accountable and prepared to explain decisions to act otherwise. Finally, we traveled the halls of Congress to encourage passage of the Clean Water Authority Restoration Act which would reaffirm Congress's original intent to protect all waters of the United States.

After 133,000 comments, including half the U.S. House of Representatives, the Administration dropped efforts to weaken the Clean Water Act. But confusing and dangerous administrative guidelines remain in place, which we intend to fix.

An NWF investigation this year exposed gaping holes in enforcement of the Clean Water Act. As a result, incidents of dumping, polluting and filling are rising steadily, exposing as much as 20% of this country's wetlands—millions of acres—to pollution and development. Waters ranging from an 86-acre lake to a 150-mile-long river are now vulnerable, according to a report released by NWF and three other environmental groups.

*Says Gale Dupree,  
President of the Nevada  
Wildlife Federation,  
the policy could harm  
hunting and fishing:  
"The waters affected  
include some of the  
most important habitats  
for sage grouse, ducks  
and other waterfowl  
and wildlife, as well  
as the headwaters of  
many of our favorite  
fishing spots."*

## Attempts to Weaken the Endangered Species Act

The federal government has used flawed data to cut in half the number of habitat designations for wildlife at risk. NWF exposed this in our report, *Unsound Economics The Administration's New Strategy for Undermining the Endangered Species Act*. The Administration used faulty cost-benefit analysis, suppressed information, exaggerated costs and ignored recommendations by federal agency biologists to benefit developers at the expense of imperiled wildlife. The results of this report, once again motivates NWF to work tirelessly to protect "critical habitat" which is essential to the recovery of listed species.



## Wildlife

Wolves can cover up to 16 feet in a single bound. They can go for two weeks without food but can also gorge on 10 pounds of food per day.

Whooping cranes migrate 2,700 miles—from Canada to Arkansas—flying up to 40 miles an hour. When they mate, they leap, bow, run around and throw sticks in the air.

These are just a few of the amazing creatures saved and now protected by the Endangered Species Act. After being persecuted nearly to extinction, today, wolves are slowly making a comeback in 3% of their historic range—the Northern Rockies and the Great Lakes. Whooping cranes almost vanished; in the 1950's, there were fewer than 20 whooping cranes left. Today, the population exceeds 200 birds. NWF is guiding efforts to protect their home habitats.

For more than thirty years, the Endangered Species Act has been the primary tool for conserving endangered and threatened species and their habitats. But the federal government is now trying to whittle away some of these protections. The National Wildlife Federation is not going to let that happen.

### Wolves

In the lower 48 states, wolves are thriving in the Northern Rockies and in the northern Great Lakes region. This success stems from reintroduction of wolves ten years ago to the Yellowstone Ecosystem, from protection of habitat and most of all, from public support for keeping wolves in our world. The National Wildlife Federation has played a major role at each step in the wolf's recovery.

We're now focused on restoring wolves to the Northern Forest in the northeastern U.S. We have conducted educational outreach efforts with landowners and Native American tribes in Maine to ready them to receive wolves in the area. Our biologists and volunteers are combing the forests for signs that the wolf has returned and started to breed.

In recent years there have been several reports of wolves crossing the frozen St. Lawrence River into the northeastern U.S. This area provides excellent wolf habitat and plenty of prey. But a lack of federal and state protection or management plans means wolves dispersing from Canada may be unable to establish a viable population in this region.

Meanwhile, the Administration wants to abandon wolf recovery in the Northeast by removing wolves from the endangered species list in Maine, New Hampshire, Vermont and New York. We are fighting that action. We went to the courts charging that the Administration's wolf rule violates the Endangered Species Act and is contrary to what scientists recommend for wolf recovery. Our lawsuit is pending.

### Salmon

In a victory for clean water, salmon and taxpayers, a federal court in November ordered the U.S. Army Corps of Engineers for the second time in as many years to delay a risky \$2.7 million project to dredge the lower Snake River. The court concludes that the Corps' planned dredging during the winter of 2004–05 was illegal because it would harm imperiled salmon and steelhead trout.

*NWF is committed to maintaining the Endangered Species Act's focus on restoring populations of wildlife species so that they no longer need protection—not simply managing species on the brink of extinction. To achieve this goal, we work through education, activism, advocacy and litigation.*

*“Wolves don't stand much of a chance in the Northeast if the Administration has its way in removing endangered status from the species in this region. We should be building on our successes in the Northern Rockies and the Midwest—not undercutting the Endangered Species Act, our best tool for safeguarding wildlife,” says Peggy Struhsacker, Wolf Recovery Team Leader in NWF's Montpelier, Vermont office.*

## Safeguarding a National Icon

Our long-term efforts to restore our nation's symbol to the wild are paying off. In 2004, eight young bald eagles from Maryland, Maine and Massachusetts were cared for and successfully released from their human-made nests called "hack boxes" in Addison, Vermont. In partnership with the Vermont Department of Fish and Wildlife and numerous other organizations, NWF is leading a three-year effort to restore bald eagles in the Lake Champlain region of Vermont. Throughout much of the U.S., bald eagles are once again thriving.



“Dredging in the lower Snake River is environmentally risky and economically unsound,” says Jan Hasselman, Seattle counsel for the National Wildlife Federation, the lead plaintiff in the case. “There are better ways to manage this river that would save money and give salmon and steelhead a fighting chance to recover.”

## **Saving the Florida Panther**

The Florida panther pictured on the cover of this annual report precariously survives despite rampant development and loss of panther habitat in Florida. The big cat also suffers from mercury pollution in its environment and food and too-frequent encounters with too-fast drivers on Florida’s highways.

This year NWF won a legal victory for the Florida panther that forced the U.S. Fish & Wildlife Service to consider the impacts of a rock mining project on panther survival. The Florida panther, one of the most critically endangered large mammals in the world, and a well-known symbol of the natural heritage of the southeastern United States, is on the verge of extinction. NWF is dedicated to protecting the panther population in South Florida and eventually returning it to the wild in other parts of its historic range, such as Georgia.

## **International Agreements and America’s Wildlife**

What do international trade agreements have to do with saving America’s wildlife. Plenty! The rich biodiversity of North and South America is unparalleled and is home to 51% of the world’s forests, 40% of the world’s plant species, and 44% of the world’s bird species.

NWF’s Globalization and the Environment Program expands grassroots awareness of the important link between international trade and investment issues and the environment, and promotes the reform of policies and institutions to ensure that the protection of wildlife and wild places becomes an integral part of international economic development. In 2004, for example, NWF worked to improve the United States-Central America Free Trade Agreement.







## Goal: Confronting Global Warming

*Making a Difference for Wildlife*

*The National Wildlife Federation will change the forecast for wildlife by advancing solutions to global warming.*

### Changing the Forecast for Wildlife

Global warming. It heats up the atmosphere, which forces sea levels to rise, water temperatures to creep up, precipitation patterns to change and droughts and storms to become more extreme. It is the single biggest ecosystem emergency we face today.

Scientists predict that unless we act, one-third of wildlife species in some regions could be headed for extinction within the next 50 years. Yet, so far, the Administration and the Congress have done very little to recognize, much less begin to meaningfully address, the challenges of global warming. NWF has been working closely with Senators John McCain (R-AZ) and Joseph Lieberman (D-CT) in their development of the Climate Stewardship Act—a landmark bill that would for the first time require utilities to begin reducing harmful global warming emissions. While this legislation is only one important first step, it also is intended to send a strong market signal to industries that the U.S. is finally getting serious about confronting global warming, and that it makes good business sense to get ahead of the curve by initiating corporate actions and making positive business decisions aimed at reducing global warming emissions.

*Almost 80% of Americans believe the United States should take action to reduce greenhouse gas emissions that contribute to global warming. NWF is giving those Americans a voice in Washington.*

Jeremy Symons has never been more energized to mobilize action on global warming—enthusiasm which he demonstrates daily in his role as manager of NWF's Global Warming Campaign.

Recognized as one of the nation's "Top Nonprofit Lobbyists" in 2004 by *The Hill* newspaper, Jeremy says he's most proud of the leading role NWF has played in building support for the McCain Lieberman Climate Stewardship Act, reintroduced in the House this year.

But what really keeps Jeremy motivated is his five-year-old son. "It's amazing to talk with a child about protecting the environment. There is just too much at stake to allow global warming to continue."

Jeremy has worked as Climate Policy Advisor for the EPA. In 2001, he served on Vice President Cheney's Energy Task Force working group.

Jeremy says special interests in Washington are the greatest barrier to action on climate change. "Only a powerful public voice can overcome the influence of special interests. At NWF, we're creating that voice through the great grassroots work of our affiliates across the country."



**Jeremy Symons**  
Director, NWF Global Warming Campaign



## **Global Warming and the Great Lakes**

With 20% of the Earth's fresh surface water, the Great Lakes are of world-wide importance. Global warming has boosted the average temperature in the upper Great Lakes region by close to four degrees Fahrenheit. Its delicate shoreline and ecosystems are already stressed by habitat erosion and pollution. The Great Lakes stand to lose big if global climate change continues at its current pace.

What can you do about this alarming earth-wide threat? Help build momentum for action and put pressure on our political leaders to take meaningful steps. Working with our members, state affiliates and partners, NWF is mobilizing the grassroots to push for state and national policies that reduce emissions of heat-trapping pollution.

We provide good science and public outreach tools to support local conservation efforts. We have conducted research on the impacts of global warming on certain species and issued a number of major reports. We continue to educate Members of Congress on the slow but relentless ripple effect that global warming has on our resource-rich ecosystems.

Last year we commissioned a national poll of hunters and anglers. The poll gauged opinions of sportsmen (66 percent of whom identified themselves as conservatives) on a number of conservation issues, including global warming. Nearly two-thirds said that global warming is already, or will in the future impact hunting and fishing conditions.

“When a majority of the people who know the land best express this level of concern about global warming, you are hearing first hand the harbingers of a tidal shift in public opinion on this issue,” says Larry Schweiger, NWF’s President and CEO.

*The Everglades are home to a vast array of wildlife and multi-billion dollar fishing and tourism industries. Now rising sea levels caused by global warming threaten to change or eliminate wetlands and coastal areas, flooding them with salt water.*

When Gary Hirshberg started Stonyfield Farm in 1983, he had no business experience—just a deep belief that he could build a profitable company designed to solve environmental problems rather than create them. Today, the organic yogurt company distributes its products in all 50 states, with \$172 million annual sales, and gives ten percent of its profits to environmental nonprofits.

NWF received a grant from the company this year for the innovative “Bid with Your Lid” campaign, in which customers voted for nonprofit recipients by sending in yogurt lids. NWF received 60 percent of the vote.

“We believe organizations like NWF are powerful catalysts for change,” says Gary, a self-proclaimed CE-YO. “It’s a great partnership.”

“We’ve been so successful because of our ecological commitments, not despite them,” adds Gary. “When I started in organic farming, my colleagues wore tie-dyes and Birkenstocks, now they’re in business suits. Today, 90 percent of all major food companies are investing in organics—the cost of not being sustainable is just too great.”



**Gary Hirshberg**  
Stonyfield Farm

# NWF's Regional Offices and Affiliates

## NWF's Natural Resource Centers

From our Natural Resource Centers, NWF runs on-the-ground projects to protect wildlife and wild places and educates citizens about conservation issues across North America.

## NWF's Affiliates

NWF's affiliates are autonomous, grassroots organizations, concerned with conserving natural resources. Affiliates establish NWF conservation policy and elect NWF officers. They bring diversity, advocacy skills and a passion for safeguarding wildlife and wild places, greatly enhancing NWF's ability to achieve common conservation goals.

- NWF Affiliate
- NWF Natural Resource Center





*Puerto Rico*

Ornithological Society of Puerto Rico

*Virgin Islands*

Virgin Islands Conservation Society

## Financial Overview



Photo by Barbara Fishel | www.enchantphoto.com

The organization's consolidated statement of activities includes the results of the operations of the National Wildlife Federation (NWF) and related organizations, including National Wildlife Federation Endowment, Inc., National Wildlife Productions, Inc., National Wildlife Action, Inc. and eNature.com, LLC.

### Funding

In 2004, National Wildlife Federation revenues totaled \$118 million, with 91 percent coming from supporters through memberships, publications and sales of nature education materials.

Nearly \$37 million in donations, grants and bequests came from generous individual supporters including members, Guardians of the Wild, Leaders Club, Heralds of Nature, and members of our estate planning program, the Rara Avis Society.

Foundations and corporations provided support for National Wildlife Federation's conservation and education programs totaling \$5 million. Major grants were awarded by: The Houston Endowment, the Joyce Foundation, the Meadows Foundation, the Charles Stewart Mott Foundation, and the Mitsubishi Electric America Foundation.

Revenues generated by National Wildlife Federation's publications and films totaled \$21 million, and sales of nature education materials produced \$49 million. Realized investment gains totaled \$2 million and royalties and other income yielded the remaining \$4 million.

### Programs

National Wildlife Federation's programs cover a wide range of education and conservation action activities to support its mission. The **membership education programs** maintain an active, engaged and informed membership, providing supporters with the information and inspiration to make a difference in their own backyards, their communities, and in national fora.

**Conservation advocacy programs** include expenses to conduct scientific and legislative research, to educate public constituencies on issues relating to conservation and environmental legislation, and to take legal action against environmental polluters and violators.

**Education outreach, publications and films** include expenses to develop and conduct classroom and outdoor nature education activities, publish our educational magazines, and produce nature films.

**Other nature education materials** represent expenses to create and market nature education merchandise to raise public awareness and concern for wildlife and natural resources.

### Supporting Services

General, administrative, and fund-raising expenses, which support National Wildlife Federation's conservation mission, totaled approximately 15 percent of total expenses for 2004.

## Consolidated Statement Of Activities

For the Year Ended August 31, 2004 (\$ in thousands)

FY 2004 Total

### Revenue

Contributions from individuals	\$ 36,604
Contributions from foundations and corporations	4,730
Publications and films	21,118
Nature education materials	49,223
Other	6,161
<b>Total revenue</b>	<b>117,836</b>

### Expense

#### Conservation education programs

Conservation advocacy programs	14,562
Education outreach, publications and films	25,885
Other nature education programs	50,840
Membership education programs	13,223
<b>Total program expense</b>	<b>104,510</b>

#### Support services

Fund raising	9,032
General and administrative	9,939
<b>Total support services expense</b>	<b>18,971</b>
<b>Total expense</b>	<b>123,481</b>

### Change in net assets before net gains

Net unrealized losses on investments	4,670
Unrealized loss on impairment of fixed assets	(140)
Gain on sale of property	550
Loan guarantee settlement	275
Minimum pension liability adjustment	313

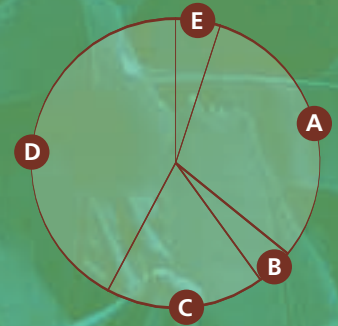
### Change In Net Assets

Net assets, beginning of year	65,228
-------------------------------	--------

### Net assets, end of year

\$ 65,251

## 2004 Revenue



- A Individuals—31%
- B Foundations and corporations—4%
- C Publications and films—18%
- D Nature education materials—42%
- E Other—5%

## 2004 Expense



- A Support services—15%
- B Conservation education programs—85%

Copies of National Wildlife Federation's complete audited financial statements are available upon request.

## How to Support Wildlife and Wild Places



Photo by W.L. Doyle © Heber Springs, Arkansas

**Heralds of Nature®** *Heralds of Nature* members are special supporters of NWF who donate \$1,000 and above annually. These concerned conservationists provide vital support to help us respond effectively to wildlife emergencies and play a leading role in creating a lasting wildlife legacy for our future. *Heralds of Nature* members enjoy exclusive benefits including a quarterly *News & Notices* newsletter highlighting recent successes and challenges, personal contact with NWF staff and invitations to special events.

**Guardians of the Wild®** Guardians of the Wild is a prestigious group of NWF supporters who value America's wildlife and are ready to make a personal commitment to support NWF's conservation-through-education mission. With a gift of \$100, \$250 or \$500, you can become a Guardian of the Wild. In return, you will receive a variety of special benefits including a *Wildlife Report* newsletter.

**NWF Leaders Club** If working toward a common sense balance between people and our natural world is important to you, you can help by becoming a member of the NWF Leaders Club. Leaders Club members commit to supporting NWF's efforts with modest monthly contributions. And, Leaders Club members receive monthly newsletters that provide an "insider's perspective" on vital wildlife conservation issues.

**Memorial and Tribute Programs** Memorial and tribute contributions are special gifts providing an opportunity to let family and friends know that they are being remembered. You may wish to consider this type of gift to express sympathy, or to celebrate a birthday, graduation, anniversary, holiday or other special occasion.

**Matching Gifts Program** The Matching Gifts Program is an easy way to double your contribution to NWF. Please ask your employer for a matching gift form. Then just fill in your portion, send it to us and we'll do the rest. Please keep in mind that many employers will also match gifts even if you are now retired.

**Workplace Giving** As a founding member of Earth Share, NWF participates in many annual workplace giving campaigns, including the Combined Federal Campaign. Each year, many individuals support NWF's programs through payroll deduction at their workplaces (choose #911 for NWF). For more information about workplace giving, please contact NWF at the toll-free number listed on this page or Earth Share at its website, [www.earthshare.org](http://www.earthshare.org).

**Wills and Estate Planning** You can make a gift as part of your estate plan and make the world a safer, healthier place for future generations. We can help you prepare to meet with your attorney on how to carry out your personal objectives for your estate. Please refer to page 64 for more information.

**Gifts That Provide Income** If you are age 60 or older, your gift can provide you secure, lifelong income as well as potential tax savings, and satisfaction with providing long-term support of NWF. Call 1-800-332-4949 for more information.



Earth Share

For more information on any of the giving options listed here, please call 1.800.332.4949 or visit our website at [www.nwf.org](http://www.nwf.org).

## Donors and Partners

The National Wildlife Federation gratefully acknowledges gifts received from the following donors during the 2004 fiscal year (September 1, 2003—August 31, 2004). Donors are listed according to the cumulative total given during this period. We regret any inadvertent omissions or errors, and ask that you bring these to the attention of the Development Department by calling 1-800-332-4949.

### Individuals, Institutions and Other Organizational Donors

#### \$100,000+

Beldon Fund  
Clear the Air  
Ms. Leslie C. Devereaux  
The Ford Foundation  
Mr. Charles C. Haffner III  
Houston Endowment Inc.  
The Joyce Foundation  
Keneda Sustainability Fund of the Tides Foundation  
The McKnight Foundation  
The Meadows Foundation  
Charles Stewart Mott Foundation  
Mr. and Mrs. Gilman Ordway  
The David and Lucile Packard Foundation  
The Partnership Project  
Surdna Foundation  
The Wege Foundation  
The Wyss Foundation

#### \$50,000–\$99,999

444 S Foundation  
George D. Aiken R. C. & Development Council  
The Arthur M. Blank Family Foundation  
The Bullitt Foundation  
The Ward M. and Mariam C. Canaday Educational and Charitable Trust  
Deer Creek Foundation  
Mr. Charles Y. Deknatel  
District of Columbia Environmental Health Administration—Watershed Protection Division

Jean Wallace Douglas  
The Regina B. Frankenberg Foundation  
The Garfield Foundation  
The George Gund Foundation  
The William and Flora Hewlett Foundation  
The Henry Phillip Kraft Family Memorial Fund of The New York Community Trust  
Mitsubishi Electric America Foundation  
Joan Murray  
National Commission on Energy Policy  
True North Foundation  
Turner Foundation, Inc.  
The Wallace Genetic Foundation  
Wilburforce Foundation

#### \$25,000–\$49,999

Alaska Conservation Foundation  
American Honda  
Anheuser-Busch Companies, Inc.  
Mrs. Mary DeLong Baubie  
Ms. Diana Blank  
The Brainerd Foundation  
Grenold and Dorothy Collins Alaska Charitable Trust  
Earth Friends Wildlife Foundation  
Harder Foundation  
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The John Merck Fund  
The Moriah Fund  
National Forest Foundation  
The Overbrook Foundation  
Rocky Mountain Elk Foundation

The Russell Family Foundation  
Jennifer and Ted Stanley  
Town Creek Foundation  
United States Department of the Interior—U.S. Geological Survey  
Wallace Global Fund  
One contributor at this level wishes to remain anonymous.

#### \$10,000–\$24,999

Alcoa Inc.  
American Foundation  
Belvedere Fund of the Rockefeller Family Fund  
Dr. Warren Bieler  
Catherine D. Brown  
Ms. Carolyn B. Byers  
John and Patricia Carver  
Mylo and Marion F. Charlston  
The Cinnabar Foundation  
Community Foundation for Southeastern Michigan  
Consolidated Edison Company of New York, Inc.  
Disney Wildlife Conservation Fund  
The Elizabeth Ordway Dunn Foundation  
Mr. Robert A. Ellis and Ms. Jane Bernstein  
Eleanor S. and Stuart W. Fenton  
Lee and Juliet Folger Fund  
Georgia Power Foundation, Inc.  
Linda and Ray Golden  
Ms. Barbara Goodbody  
Greater Yellowstone Coalition  
Allen and Mayra Guisinger  
Phoebe W. Haas Charitable Trust B

George and Mary Josephine Hamman Foundation  
Dr. Laura Hare  
Harding Educational and Charitable Foundation  
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William C. Kenney Watershed Protection Foundation  
Laird Norton Endowment Foundation  
Mr. Sydney Lea  
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Marin Community Foundation  
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New England Interstate Water Pollution Control Commission  
Northwest Fund for the Environment  
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Mrs. Bernice Park  
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Sea World & Busch Gardens Conservation Fund  
Robert F. Schumann  
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Shell Oil Company  
The Sudbury Foundation  
Ms. Margaretta Taylor  
The Tokarz Foundation, Inc.  
Topics Entertainment Inc.  
Trans World International  
U. S. Environmental Protection Agency  
Vermont Sustainable Jobs Fund, Inc.  
Vermont Department of Fish & Wildlife

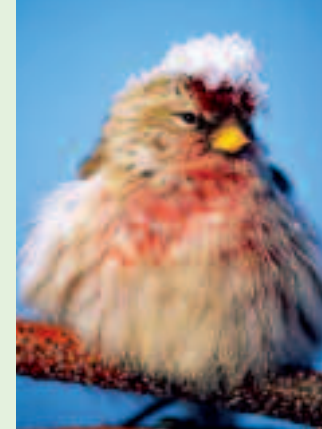


Photo by Steven H. Nourse ©  
www.home.psknet.com/stevepic

## Remembering Gordon B. Hattersley, Jr.

Gordon B. Hattersley, Jr. was an ardent philanthropist who believed strongly in giving back to the community. Mr. Hattersley generously devoted his life, his time and his financial resources to the causes in which he deeply believed. His dedication was evident in his commitment and generosity to a variety of nonprofit organizations, ranging from educational and cultural institutions to hospitals. He co-founded the Community Volunteers in Medicine, which provides free health care services to uninsured individuals in need.

After attending undergraduate school at Yale University, Mr. Hattersley received his MBA from the Wharton School at the University of Pennsylvania. In 1967, he became a partner of Uniform Tubes Inc., later serving as president and chief executive officer. Throughout his career, he was known for his thoughtful and creative leadership and actively participated on a number of boards.

Mr. Hattersley was also a true conservationist. An outdoor enthusiast since childhood, Mr. Hattersley was a passionate fly fisherman. He enjoyed the wilderness and supported NWF generously throughout his life. His legacy at NWF extends far into the future. Mr. Hattersley named NWF a beneficiary of his estate—an unrestricted estate gift which, to date, has totaled nearly \$2 million.

We are deeply grateful for Mr. Hattersley's belief and confidence in NWF's mission. He is a true inspiration for Americans to protect wildlife for our children's future.



**Gordon B. Hattersley, Jr.**

Beatrice Busch von Gontard  
and Adalbert von Gontard  
The Alex C. Walker  
Educational and Charitable  
Foundation  
WaterWheel Foundation  
Wiancko Charitable  
Foundation, Inc.  
Yellowstone to Yukon  
Conservation Initiative  
One contributor at this level  
wishes to remain  
anonymous.

### \$5,000–\$9,999

Alaska International  
Education Foundation  
Mr. T. Stanton Armour  
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